

Disclaimer



This presentation contains forward-looking statements which are based on the management's current estimates with regard to future developments. Such statements are subject to risks and uncertainties which are beyond Leifheit's ability to control or estimate precisely, such as statements on the future market environment and economic conditions, the behavior of other market participants and government measures.

If one of these uncertain or unforeseeable factors occurs or the assumptions on which these statements are based prove inaccurate, actual results could differ materially from the results cited explicitly or contained implicitly in these statements. Leifheit neither intends to, nor does it accept any specific obligation to update forward-looking statements to reflect events or developments after the date of this presentation.

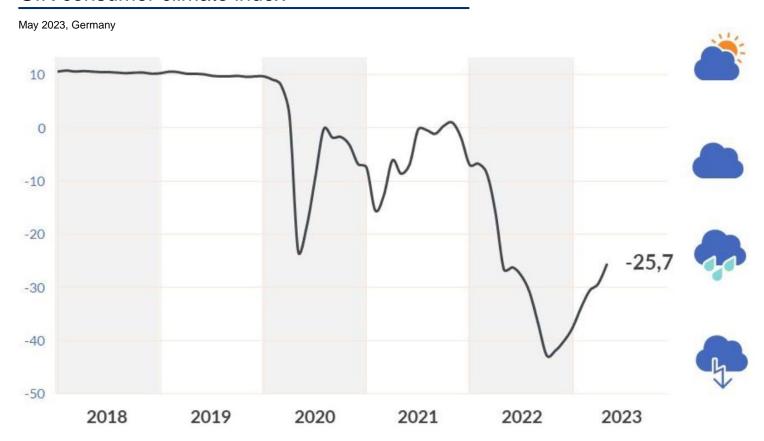
Leifheit AG shall not assume any warranty for the information provided in this presentation being up-to-date, accurate, complete or of good quality or for the suitability of the information for specific purposes.

Any liability of Leifheit AG for loss caused by the use or non-use of the information provided or by wrong or incomplete information is excluded.

Q1 2023 consumer climate very unfavorable



GfK consumer climate index



Source: GfK

Executive Summary Q1 2023





Leifheit AG has a strong vision: to become a Procter & Gamble of consumer durables

"Scaling Up Success" strategy with focus on superior products, effective advertising and increased distribution

Our strategy delivered great results before Ukraine war: 2019-2021 CAGR turnover +11% and EBIT +43%

Group revenue of 70.3 m€ in the first quarter of 2023, slightly below the previous year's figure of 71.8 m€

Positive Group EBIT, but burdened by high input costs and depressed consumer sentiment

Cash end q1 2023 up by 10.5 m€ vs year before

Leifheit makes top quality household products



Profi Floor Wiper 4.7 stars



Leifheit rückenschonender Bodenwischer Profi XL micro Duo, effektiver Schrubber mit Bezug aus Mikrofaser, Wischer für Fliesen un...

*** 4,7 von 5

911 Sternebewertungen



CLEAN TWIST Disc Mop Ergo 4.6 stars



Leifheit Set Clean Twist Disc Mop Ergo 2.0 mit Rollwagen, Bodenwischer mit Mikrofaser Bezug für nebelfeuchte...



Pegasus 150 4.6 stars

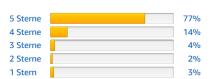


Dieser Artikel Leifheit Standtrockner Pegasus 150 Solid Slim, standfester Wäscheständer mit Flügeln auch für lange Kleidungsstücke, besonders schmaler Flügelwäschetrockner passt auch durch enge Türen

Bestseller Nr. 1

*** 4,6 von 5

3.208 Sternebewertungen



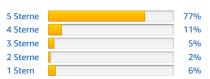
Linomatic 500 Deluxe 4.5 stars



Leifheit Wäscheschirm Linomatic 500 Deluxe mit Leineneinzug für saubere Wäsche, Wäschespinne für die ganze Familie, Wäscheständer

*** 4,5 von 5

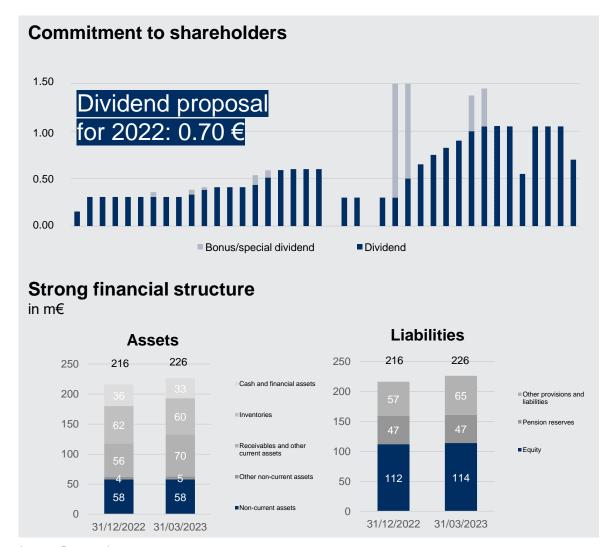
2.114 Sternebewertungen

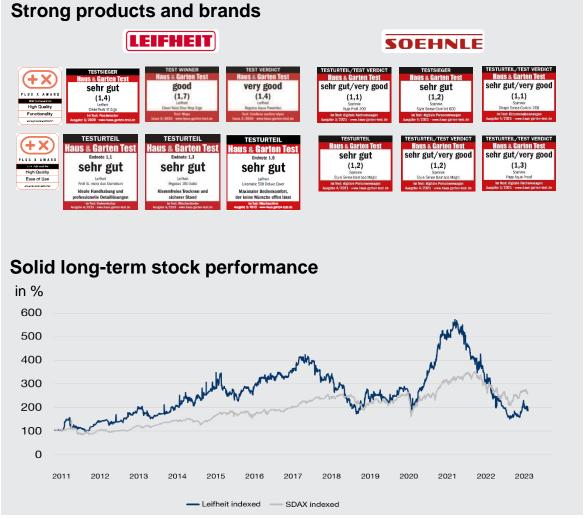


5

Leifheit is financially solid and pays good dividends to shareholders

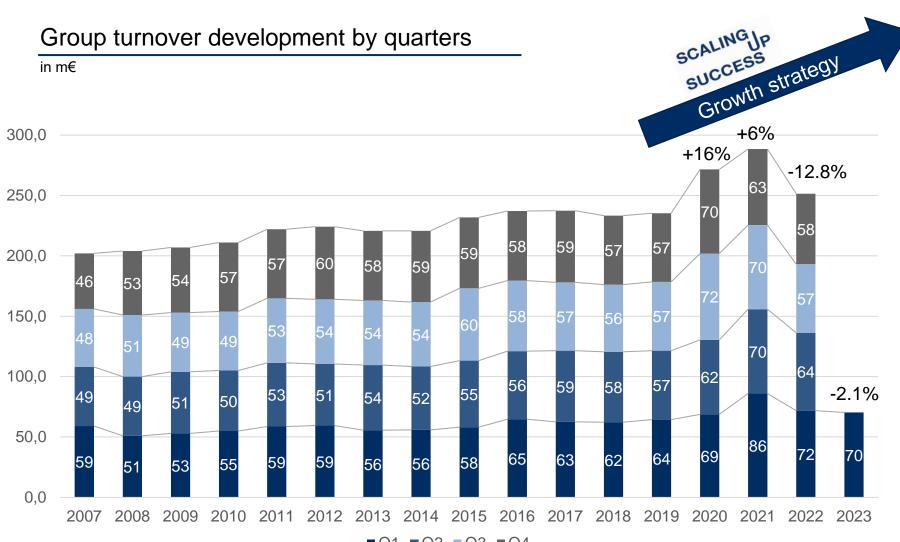






Turnover in Q1 third-highest sales in a first quarter within the last 15 years





- Group turnover in Q1 2023 at 70.3 m€ is only slightly below the previous year (Q1 2022: 71.8 m€).
- Previous year's Q1 figure was not yet burdened by the Russia-Ukraine war.



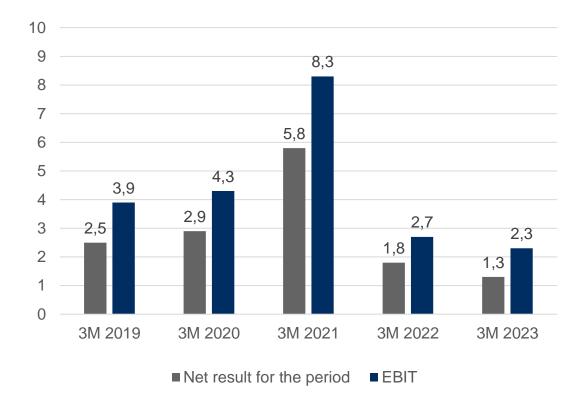


		Q1 2022	Q1 2023	Δ
Group turnover	m€	71.8	70.3	-2.1%
Gross margin	%	40.9	40.5	-0.4 pps
Foreign currency result	m€	1.0	0.4	-64.8%
EBIT	m€	2.7	2.3	-11.8%
EBIT margin	%	3.7	3.3	-0.4 pps
Earnings before taxes (EBT)	m€	2.5	1.9	-23.1%
Net result for the period	m€	1.8	1.3	-31.5%
EPS	€	0.19	0.13	-31.6%

- Foreign currency result decreased by 0.6 m€ to 0.4 m€ (Q1 2022:
 € 1.0 million) due to exchange rate developments.
- Despite persistent inflation and consumer restraint especially in the core market Germany, the Leifheit Group still achieved positive EBIT.
- Sales price increases gradually having an effect but were only partially able to compensate for increased purchasing und production costs.

Group earnings development

Q1 2019 - Q1 2023 in m€



Steadily increasing gross margins in the last three quarters



		Q2 2022	Q3 2022	Q4 2022	Q1 2023
Gross Margin	%	36.0	37.9	39.7	40.5

Free cash flow improved from -15.6 m€ in Q1 2022 to -3,4 m€ in Q1 2023



10

in m€	Q1 2022	Q1 2023	Δ
Cash flow from operating activities	-13.7	-2.1	11.6
Cash flow from investment activities	-1.9	-1.3	0.6
Cash flow from financing activities	-0.2	-0.1	0.1
Free cash flow ¹	-15.6	-3.4	12.2
in m€	31/03/2022	31/03/2023	Δ
Cash and cash equivalents at the end of reporting period	22.3	32.8	10.5
Financial liabilities	-	-	-

- Free cash flow traditionally negative in Q1 due to seasonal factors, but improved significantly by 12.2 m€ in Q1 2023.
- Significant increase in cash and cash equivalents by 10.5 m€ compared with Q1 2022.
- Cash outflow from financing activities was stable at -0.1 m€ (Q1 2022: -0.2 m€).

¹ Cash flow from operating activities and from investment activities, adjusted for incoming and outgoing payments in financial assets and, if existing, from acquisition and divestiture of business divisions.

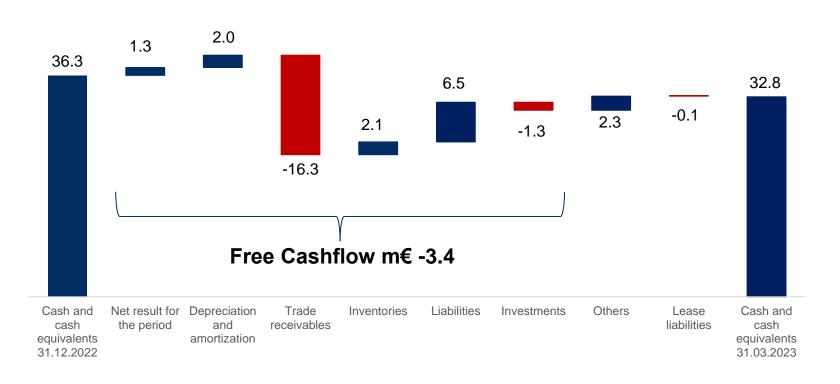
Leifheit Group remains in a solid financial position



11

Group liquidity

31/12/2022 vs. 31/03/2023 in m€



- Lower increase in working capital in Q1 2023 compared to the same period of the previous year
- Seasonal increase of trade receivables by 16.3 m€
- Decrease of 2.1 m€ in inventories
- Increase in trade payables and other liabilities of 6.5 m€ due to higher liabilities to suppliers

Our purpose? Happy consumers!

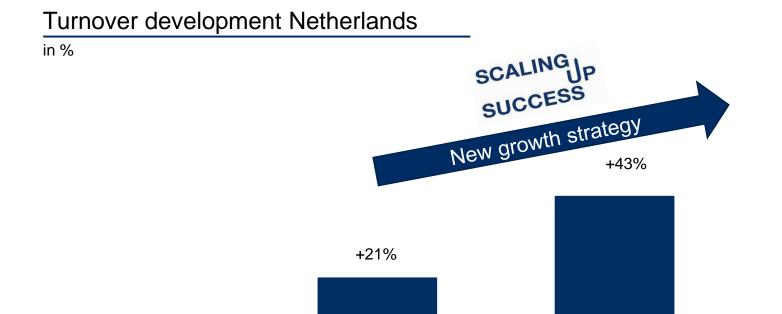






Scaling-Up Success, i.e. heavy TV ad spend, was tested before COVID-19 in the Netherlands with remarkable results







-11%

9M 2019 Q4 2019

Q1 2020

(1) While we increased advertising spend, our revenue and EBIT grew, so we will return to that growth mode as soon as possible



14

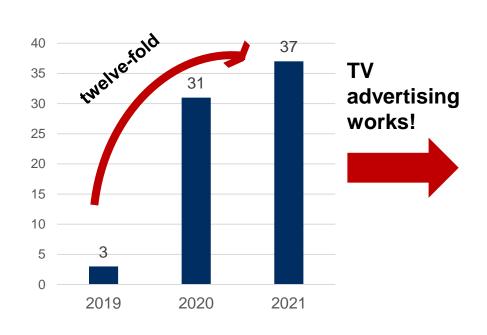
Leifheit & Soehnle Gross spending for advertising

m€

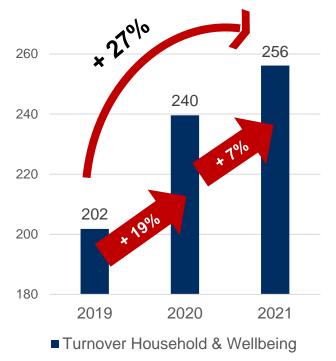
Leifheit & Soehnle Turnover development m€

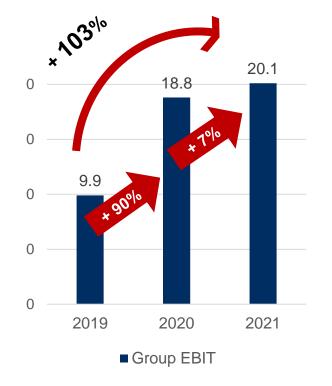
Group EBIT

m€



■ Gross spending TV advertising





(1) "Our most long-lasting products" campaign aims for sustainability



High quality and along with it long life cycle products belong to the **DNA of the Leifheit brand**.

A major part of our assortment is being produced in **Europe** in our own factories where we have full quality control.

Strongly convinced from our product quality we often give longer warranty period than the competition or as required from the legislative authority.

















(1) "Electricity Savers" campaign encourages consumers to switch to power-free laundry drying





- The current market situation offers the opportunity to further promote our energy-saving, durable products.
- In view of rising energy prices, many households are currently looking for ways to reduce their energy consumption and thus also their electricity costs.
- Switching from electric dryers to Leifheit Pegasus and Linomatic dryers not only saves electricity and money, but also reduces CO₂ emissions.
- Saving electricity costs by up to 200 €/year*.

1 Cool Innovations in electrical cleaning







- New Regulus Aqua PowerVac Pro, which vacuums, mops and dries all in one, can reach into every corner thanks to its new corner glider with Micro-Duo wipe cover.
- New Clean Tenso Power steam cleaner provides hygienic cleaning without chemical products while also saving water.
 To underline the Clean Tenso Power's high quality and durability, it is supplied with an extended warranty period.

2 We are successfully expanding our distribution network













Examples for POS presentations at new customers in France, Netherlands, Bulgaria, Poland, Czech Republic and Romania in 2023













4 We create a fun, fast, friendly and fearless winning culture





Further developing our corporate culture into a "winning culture" is a key success factor in our Scaling up Success strategy. Our goal is to foster an agile culture that is fun, fast, friendly and fearless. Our vision is for our employees to tackle the challenges they face with

a sense of fun and friendliness, and with speed and confidence. This will help us tap into the full potential of the Leifheit Group even better in the future.



Fun

Generate positive energy. Make a joke, smile, laugh. Don't take yourself too seriously. Be optimistic. Visualise your goal. Concentrate more on opportunities than on issues. Find commonalities within the team and create a sense of cohesion. Be proactive and show initiative. Celebrate successes.



Fast

Time is our biggest bottleneck: focus on the essentials, not on what seems to be most urgent. Bias for action. Focus on the future and the big picture. Don't look for perfection. Test and scale up fast. Be laser-focused on the business. Don't play politics.



Friendly

Be tough on the facts, but respectful and appreciative to people. Try to understand first, then be understood. Forget your ego. View things from the other person's perspective. Give praise and be open to feedback. Don't point fingers or engage in destructive criticism. Don't bad-mouth others. Be friendly. Never raise your voice.



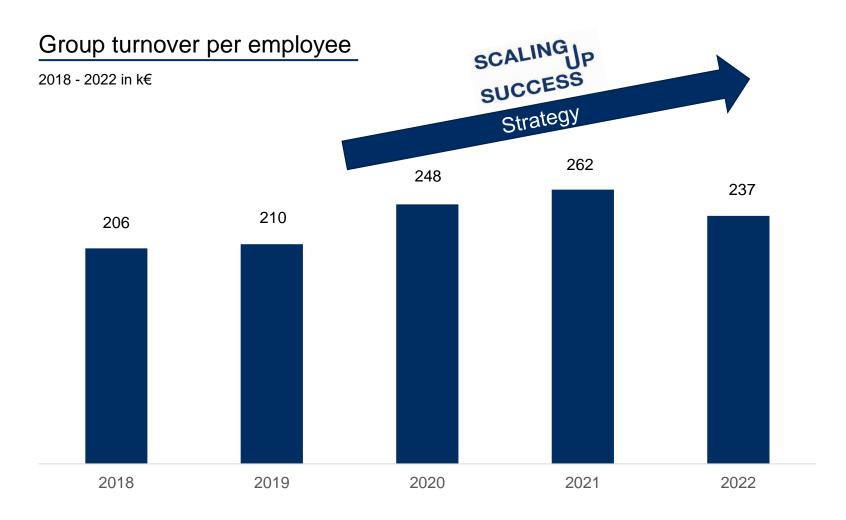
Fearless

Don't be afraid of bosses or committees. Take calculated risks. Take decisions based on facts and figures. Mistakes are ok – celebrate them. Leave your comfort zone and try out new things. Set big, inspiring goals for yourself. Stay hungry and always keep working to improve yourself and the company. The most important leadership quality for successful managers: create a fear-free organisation.

4 13 % increase in turnover per employee FY 2022 vs. FY 2019

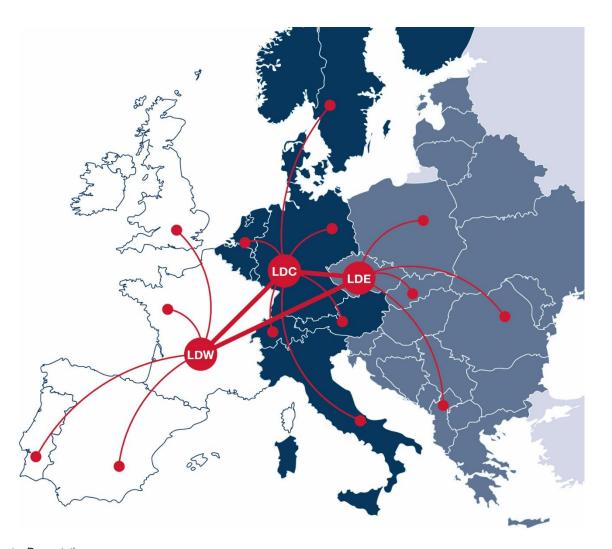


20



Distribution of the European business volume to three logistics locations with short distances to our customers





- New central European logistics hub (Leifheit Distribution Western Europe, LDW) for our Leifheit and Soehnle products at the logistics site in Chablis, France, which was previously operated exclusively by our subsidiary Birambeau.
- Distribution across three logistics locations brings cost advantages, shortens transport routes to our customers and simultaneously reduces CO₂ emissions.
- New logistics platform will gradually go into operation beginning in the second quarter of 2023.

Forecast 2023 confirmed



	Forecast 2023
Group turnover	Slightly below the previous year
Turnover Household	Noticeably below the previous year
Turnover Wellbeing	Noticeably below the previous year
Turnover Private Label	Slightly above previous year's level
Group EBIT	Positive, in the lower single-digit million Euro range
Free Cashflow	Positive, in the lower single-digit million Euro range

ESG-Outlook: New strategic sustainability goals

Focus on climate neutrality till 2030



Analyse our emissions

Objectives until 2030

Emission reduction measures until 2030

Compensate

- Climate balance for our most important sites in scope 1 and scope 2 established in 2022
- · Yearly climate balance in the future to measure progress
- Substantially reduce the emissions of direct greenhouse gases (scope 1 emissions)
- 100% renewable energies with a electricity mix (scope 2 emissions)
- Substantially reduce the emissions of indirect emissions (scope 3)

- Energy: increase efficiency, savings and share of renewable energies
- Mobility: reduce of vehicle fleet emissions at our sites. reduce CO₂ emissions of employees' drive
- · Products: long-lasting and highquality products with long life cycle, increase recycled share in products, packaging and displays
- Distribution: lean production, reduce transport routes and supply logistics

Compensate non avoidable emissions by means of certified projects for climate protection

Read more at our sustainability report 2022

www.leifheit-group.com/en/investorrelations/reports-and-presentations/



Scope 1: direct emissions from the company's owned

or controlled resources e.g. gas, fuel, refrigerants Scope 2: indirect emissions from purchased energy,

e.g. electricity

Scope 3: indirect emissions in the value chain,

(upstream + downstream)

¹ Scope-1- und Scope-2-Emissionen.





Annex

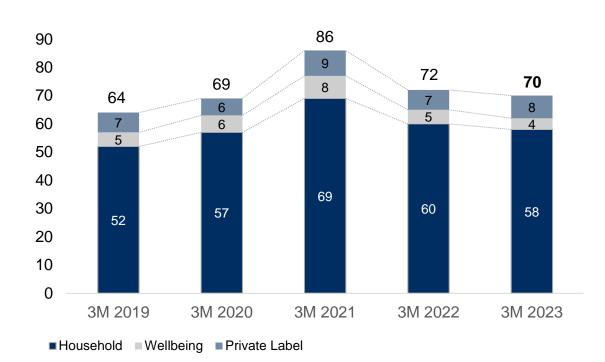
Household and Private Label segment almost at previous year's level, Wellbeing segment still burdened by consumer restraint



26

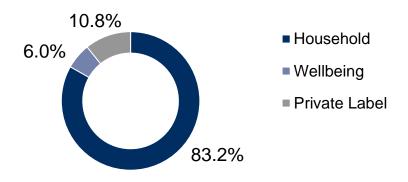
Group turnover by segment

Q1 2019 - Q1 2023 in m€



Group turnover by segment

Q1 2023

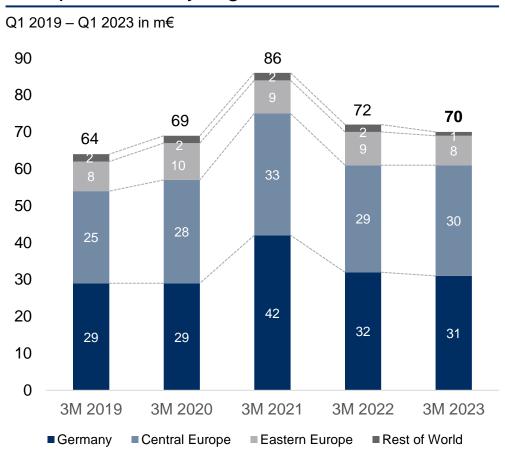


- Turnover in Household segment with -1.6% slightly below previous year (Q1 2022: 59.5 m€).
- Wellbeing segment declined by -11.0%. Business activity in this segment continued to be affected by the difficult market conditions and consumer restraint.
- Private Label segment generated turnover of 7.6 m€, thus roughly at the previous year's level.

Russia-Ukraine war and continuing inflation weigh on private consumption

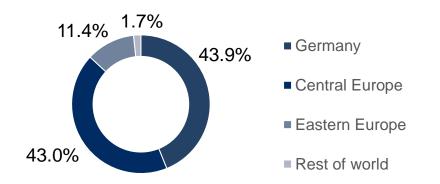


Group turnover by region



Group turnover by region

Q1 2023



- Germany: Exceptionally strong consumer restraint in the backdrop of general uncertainty had a significant negative impact on turnover development.
- Central Europe: While turnover in France and Belgium was below the previous year's level, important markets such as the Netherlands, Italy and Spain led to partly significant increases compared to the same period of the previous year.
- Eastern Europe: Significant double-digit turnover growth in Romania, among others, but still low consumer demand in the important Eastern European markets of Czech Republic and Poland.

Leifheit Group structure

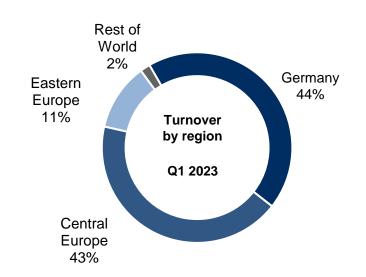












Our European production footprint ensured reliable supply to customers despite COVID-19-related supply chain challenges



Paris/F (Leifheit/Birambeau)

- About 65 employees
- Marketing, sales and administration

Nassau/D (Leifheit/Soehnle)

- About 280 employees
- Marketing, sales, development, quality assurance, central administration
- Manufacturing of rotary dryers, vacuum jugs, roll holders and floor wipers



Blatná/CZ (Leifheit)

- About 420 employees
- Manufacturing of tower dryers, wall dryers and floor wipers
- Logistic center Eastern Europe



Operating in more than 80 countries

with 14 own branches

- Head office and branches
- Sales region

Zuzenhausen/D (Leifheit)

- About 120 employees
- · Logistics center



La Loupe/F (Herby)

- About 75 employees
- Manufacturing of wall and tower dryers



Distribution in all relevant distribution channels



30

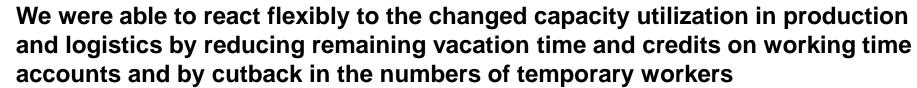
Blue Chip client base



Distribution channels

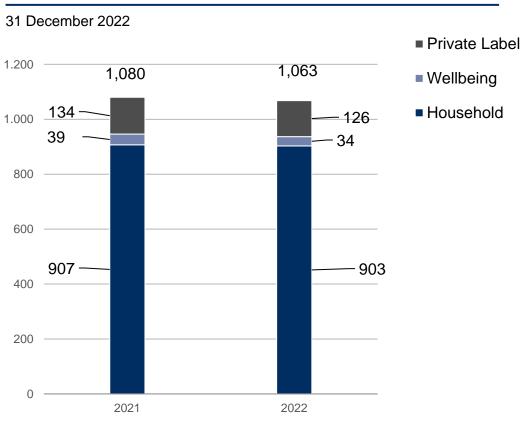
Turnover 2022 in % (previous year's figures)





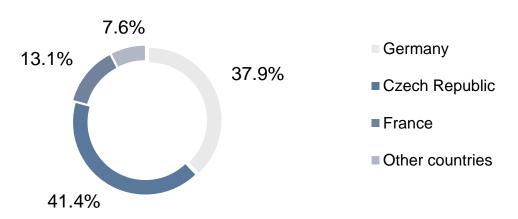






Employees by region











Long-term financial overview



32

		2018	2019	2020	2021	2022
Group turnover	m€	234.2	234.0	271.6	288.3	251.5
Profitability						
Gross margin	%	43.6	43.1	45.0	42.3	38.7
Cash flow from operating activities	m€	10.2	15.9	4.0	16.4	14.0
Free cash flow	m€	3.7	10.1	-5.5	9.6	8.8
EBIT	m€	13.1	9.9	18.8	20.1	2.8
EBIT margin	%	5.6	4.2	6.9	7.0	1.1
EBT	m€	11.9	8.5	17.7	19.3	2.3
Net result for the period	m€	8.4	5.8	12.5	14.2	1.2
ROCE ¹	%	10.5	8.2	14.1	13.8	1.8

¹ Definition of ROCE changed in 2019, ROCE 2018 adjusted for comparability reasons

Long-term financial overview



33

		2018	2019	2020	2021	2022
Per share						
Net result for the period, EPS ²	€	0.88	0.61	1.32	1.49	0.13
Free cash flow	€	0.39	1.06	-0.57	1.00	0.92
Dividend	€	1.05	0.55	1.05	1.05	0.702
Special dividend	€					
Investments	m€	6.6	6.0	9.6	7.3	5.4
Depreciation	m€	6.9	8.2	8.5	7.8	7.5
		31/12/2018	31/12/2019	31/12/2020	31/12/2021	31/12/2022
Employees	No.	1,119	1,106	1,098	1,080	1,063
Balance sheet total ¹	m€	221.8	214.6	230.0	238.8	216.1
Equity	m€	101.8	96.2	100.4	111.3	112.5
Equity ratio	%	45.9	44.8	43.7	46.6	52.0
Liquidity	m€	50.9	50.3	38.8	38.1	36.3

¹ Not including repurchased treasury shares

² Dividend proposal

Experienced Management





Henner Rinsche CEO

Previous experience

- President Europe at SodaStream
- Various leading positions at Procter & Gamble, PepsiCo, Danone and Henkel

Core competencies

 General management and consumer goods marketing



Igor Iraeta Munduate

Previous experience

- Many years of experience as CTO at Igus GmbH and Stoba Präzisionstechnik
- Various technical management positions at Robert Bosch GmbH

Core competencies

 Digitalization, IoT, Industry 4.0, implementation of lean production systems, agile "Scrum" methods



Marco Keul CFO

Previous experience

- Resp. for Controlling, IT/Business processes and internal sales services as Vice president finance at Leifheit AG
- Years of experience as Head of Controlling at Leifheit AG

Core competencies

IT, Finance & Controlling

Committed to shareholder returns

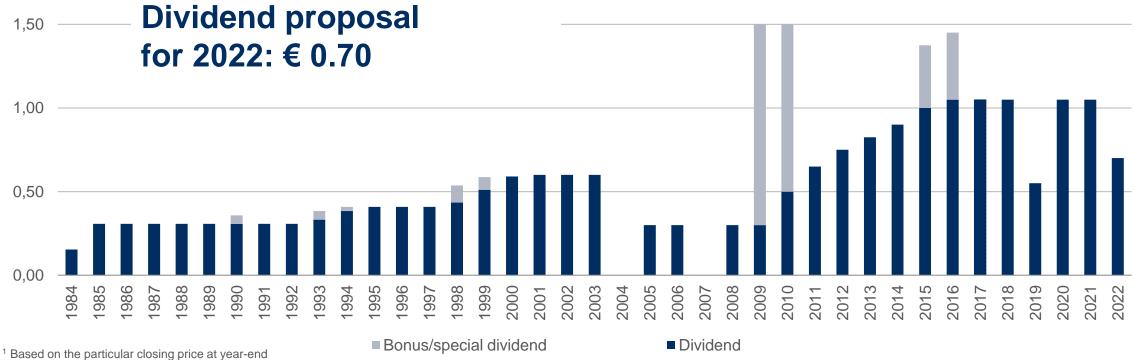


Long-term dividend development

Dividend per share / in €

Dividend yield ^{1,2}

2022: 5.2% 2018: 5.9% 2021: 2.9% 2017: 3.8% 2016: 5.1% 2020: 2.4% 2019: 2.3% 2015: 5.6%



² 2022 proposal to the AGM

Leifheit awards (selection)





very good (1,4)

Leifheit Clean Wist M Ergs

Floor wiper Profi micro duo

CLEAN TWIST

us & Garten Tes

sehr gut

M Ergo

Isolating jug

Columbus



CLEAN TWIST









Salad spinner Comport Line



Rotary dryers Linomatic



Window vaccum cleaner Nemo



Empfehlung

aus & Garten Test

sehr gut





Isolating mugs Flip 600 + 350 ml



Cordless vaccum wiper Regulus Aqua PowerVac





Laundry dryers Pegasus



Cordless vaccum Regulus PowerVac 2in1



Steam Mop CleanTenso

Soehnle awards (selection)



Haus & Garten Test sehr gut/very good









Style Sense



Style Sense Bamboo Magic



Allergikerfreundlich

Page Aqua Proof Kitchen Scale



Body analysis scales Shape Sense Connect 100 + 200

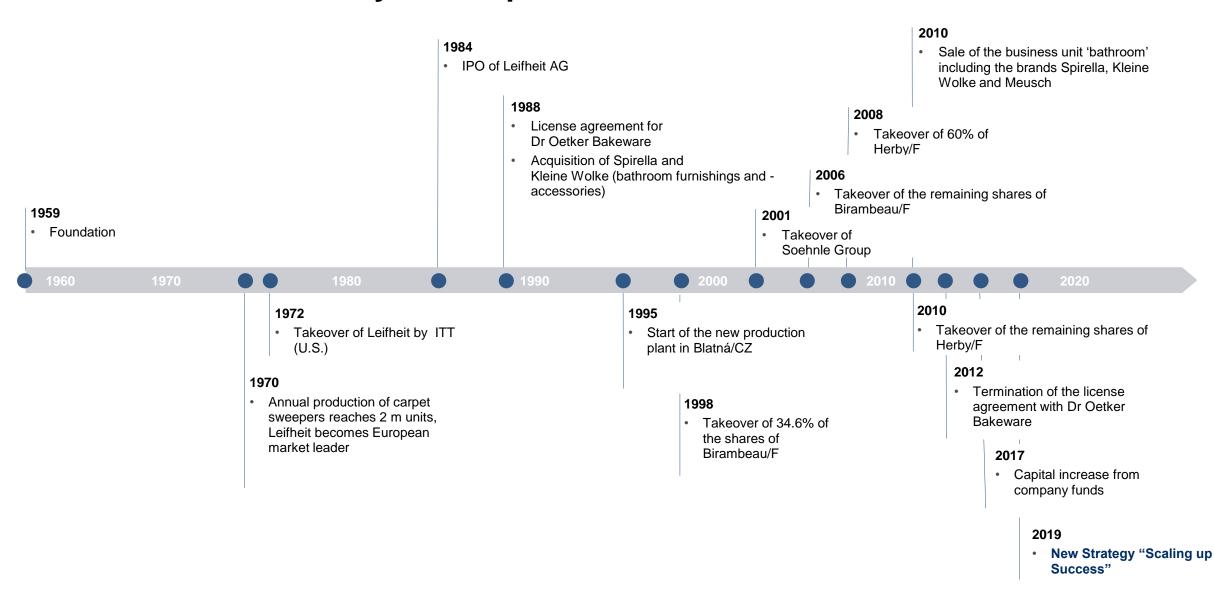


Blood pressure monitors Systo Monitor 200 + 300



Leifheit – more than 60 years of passion for housework





European competitors by category







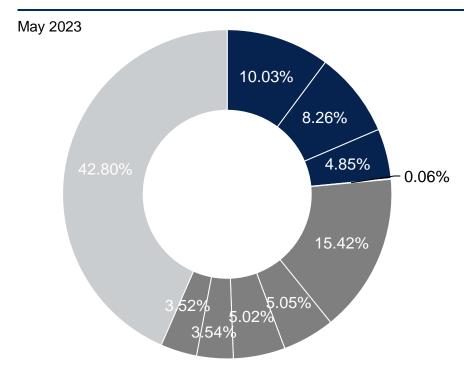




Significant free float and international investors



Shareholder structure



- Non free float shareholders¹
- Free float^{1,2}

26.87%

73.13%

- MKV Verwaltungs GmbH, Grünwald (GER), 10.03%
- Ruthild Loh, Haiger (GER), 8.26%
- Leifheit AG Nassau (GER), treasury shares, 4.85%
- Employee shares subject to a lock-up period 0.06%
- Alantra EQMC Asset Management, SGIIC, SA, Madrid (ES), 15.42%
- Teslin Capital Management BV/Gerlin NV, Maarsbergen (NL), 5.05%
- MainFirst SICAV, Senningerberg (LUX), 5.02%
- Morgan Stanley & Co. Internat. plc, Wilmington, Delaware (USA)
 3.54%
- Blackmoor Ownership Holdings Master Limited, London (UK), 3.52%
- Voting rights under notification threshold 42.80%

¹ Definition of German stock exchange for indices

² Including shareholdings of the management board

Our ESG Principles



41

LEIFHEIT

What sustainability means to us: Responsible actions toward the environment and people, corporate integrity and durable, high-quality products



Environment

Climate-neutral by 2030*: Prevent, reduce, offset CO₂ emissions

Durable, high-quality products that make life at home easier and more convenient

Efficient use of resources without sacrificing quality

European production and logistics footprint with close connections to our customers

Compliance with applicable laws and regulations in our production activities (WEE, RoHS, REACH, PAH, Ecodesign Directive, etc.)

Strict environmental standards in our supply chain, laid down in our supplier code of conduct



Social

Fun, fast, friendly and fearless corporate culture

HR strategy geared towards employer attractiveness

Focus on employee safety and health

Welcome diversity and offer equality of opportunity

Fair and competitive pay, training and continuing education

Strict social standards in the supply chain, laid down in our supplier code of conduct

> Giving back to society at our locations



Governance

Responsible corporate management and compliance

High transparency for stakeholders through quarterly reporting and regular news updates

Compliance management system (CMS), including guidelines and measures to ensure compliant and ethical conduct

> Combating corruption and bribery as integral parts of CMS

Protecting personal data according to the high standards of the GDPR



Read more at our sustainability report 2022

www.leifheit-group.com/en/investor-relations/reports-and-presentations/

^{*} Scope 1 and Scope 2 emissions

Leifheit is frequently top company in home appliances and household goods categories

LEIFHEIT

- Leifheit was awarded the "**Germany's Best Sustainability**" seal by Focus and Focus-Money in 2022 for the second year running. The study analyses social listening data for some 19,000 companies and brands. It examines aspects of ecological, economic and social sustainability. The results show who is committed to sustainability from the consumer's point of view.
- Leifheit was awarded the "Maximum Trust 2022" seal by Deutschland Test and achieved the highest ranking in the household products category. The study was conducted by IMWF Institut für Management- und Wirtschaftsforschung on behalf of Focus Money and Deutschland Test.
- The FAZ-Institut also awarded Leifheit the "Excellent Sustainability" certificate back in 2021 following a similar analysis of data from around 21,000 companies. In 2022, the FAZ-Institut even ranked us among the "Best of the Best". The meta-study looked at four individual studies: "Germany's Fairest" (product service, value for money, customer satisfaction, employer fairness, sustainability), "Top Employers" (innovation, digitalisation, sustainability, career, pay, corporate culture), "Most Trustworthy Companies" (trust, management, profitability, sustainability, product service, employer) and "Digital Pioneers" (digitalisation, innovation, profitability, employer). In all of them, we achieved top scores.
- The "Fair Company" Award Leifheit received in 2022 demonstrates our strength as a fair and attractive employer. The Initiative honors companies that offer young people fair working conditions and prospects for development. The assessment for the award is carried out by the Handelsblatt newspaper and Germany's Institut für Beschäftigung und Employability as a research partner based on a questionnaire that is based on extensive analyses on the subject of fairness and on what today's young professionals and the general public expect from a fair, attractive employer.
- In 2022, Leifheit received the award "Germany's best vocational training company" for the 5th time in a row. The award was based on a study conducted by IMWF Institut für Management-und Wirtschaftsforschung GmbH on behalf of Deutschland Test and the business magazine Focus Money.
- According to a study conducted by the Deutsche Institut für Service-Qualität (DISQ) on behalf of ntv, the Leifheit online shop was one of
 "Germany's best online shops 2022". The study involved a consumer survey examining customer satisfaction in the areas of value for
 money, range of products, customer services, website, ordering process and payments terms, as well as shipping and returns.
- For the Germany test seal **"Excellent customer service 2022**", which Leifheit received in 2022, Focus and Focus Money together with Deutschland Test examined a good 22,000 companies and brands from 250 industries.





Financial calendar and contact



Dates 2023

7 June 2023

Annual General Meeting

10 August 2023

Publication Half-yearly Financial Report

19 September 2023

Berenberg and Goldman Sachs Thwelfth German Corporate Conference, Munich

15 November 2023

Publication Quarterly Statement (Q3)

Contact

Corporate Communications / Investor Relations

Phone: +49 2604 977-218

Email: ir@leifheit.com

www.leifheit-group.com



Aktiengesellschaft

Postfach 11 65 D-56377 Nassau